

# Earnings Presentation

20 May, 2024



## 1Q 2024 Performance Highlights & Strategy

Jerome Cabannes, CEO





## Improved Efficiencies Driving Operational Excellence and Solid Margins 1Q 2024 performance highlights

Key 1Q 2024 Developments

<b>R&amp;D and Operations</b>	R&D Spending	Production Volume	Productivity	
	As % of 1Q24 revenue <b>3.6%</b>	-1% vs. 1Q24	Rebalanced facility utilization, improved manufacturing efficiency	
Market and Commercial	Private market share <sup>1</sup>	Sales	Cash Conversion Cycle	
	Leading player in KSA <b>7.2%</b>	Improved client mix, sales growth across key channels	-1% vs. 1Q23 LTM <b>267</b> days	
Financials	Revenue	Gross Profit Margin	EBITDA Margin	
	-11% vs. 1Q23	+4.7 ppts vs. 1Q23	-0.8 ppts vs. 1Q23	



Source: IQVIA KSA Private Market Reflection Summary Data, March 2024, Company financials, Management calculations

## SPIMACO – the National Champion in the Saudi Pharma Industry

Strategy execution roadmap and strategic targets by 2027

#### **Key Targets and Focus Areas**

Market Rank	Pipeline	Revenue		Revenue Mix		EBITDA Margin	
Private market rank in KSA #1	High-value launches <b>30</b> /year	13-	cagr 15%	KSA vs. Int'l 70/3		15-17%	
		<u> </u>				$\wedge$	
Portfolio Reshaping	Commercial Exce	ellence	Inorganic Op	portunities	Busin	ess Development	
Shift to a high-value formulations mix with focu on specialized therapeutic	us performance by	Ensure profit-focused performance by improving sales culture and re-shaping		Pursue value-accretive M&A deals in Injectables, Biopharma and Oncology,		Generate business development leads in core therapeutic areas to	

areas

sales culture and re-shaping KPIs and incentives

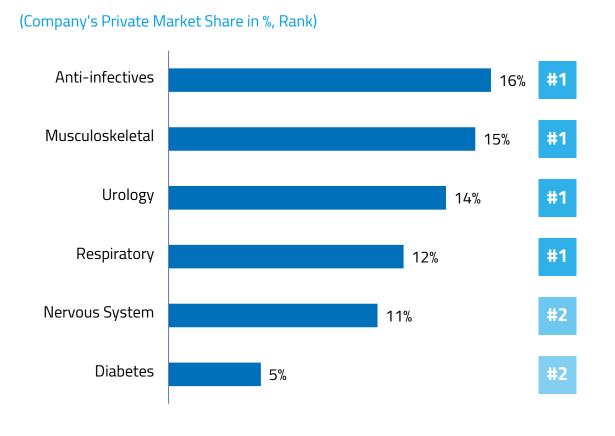
Biopharma and Oncology, and International segments therapeutic areas to maximize profitability



## SPIMACO is KSA Private Market Leader

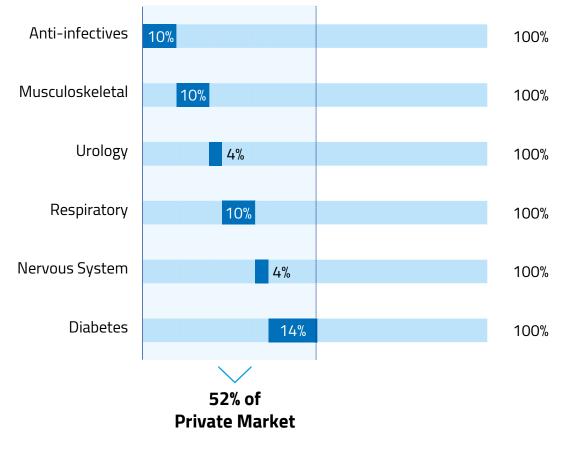
SPIMACO's Private Market Share and Rank<sup>1</sup>

The company holds leading positions in key therapeutic areas, showcasing its dedication to healthcare advancement



#### Therapeutic Area Share of Private Market<sup>1</sup>



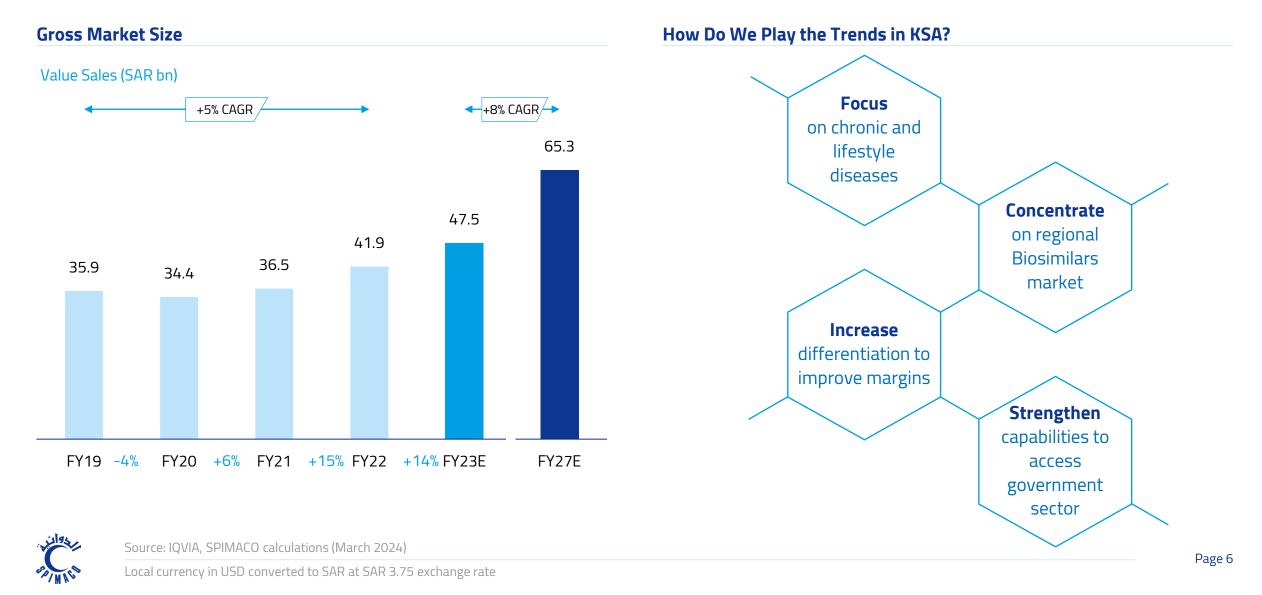




<sup>1</sup> Moving Annual Total, April 2023 – March 2024

## Saudi Arabia Market Opportunity

KSA market is supported by local demographics and therapeutic trends, government incentives and positive macro backdrop



## Empowering Growth: SPIMACO's Strategic Partnerships Elevate Market Presence

SPIMACO secured strategic partnerships with innovators to enhance its leadership in the pharmaceutical sector

Strategic Partnerships (4Q23 – 1Q24)





## 1Q 2024 Financial Performance

## Atef Zouari, CFO



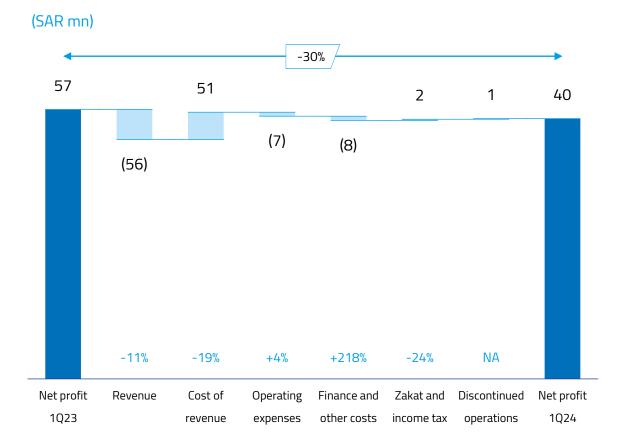


## 1Q 2024 Results: Pressure on Revenue and Direct Costs and Higher OpEx P&L trends and highlights in 1Q 2024

#### **P&L Highlights**

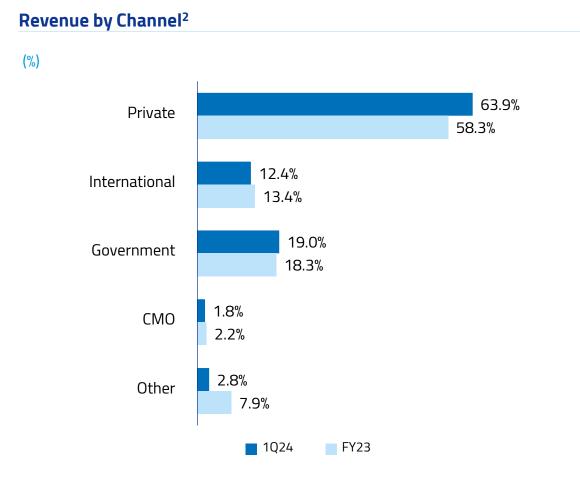
SAR mn	1Q2024	1Q2023	Δ%
Revenue	475	532	-11%
Cost of revenue	(223)	(274)	-19%
Gross profit	252	257	-2%
Total operating expenses	(195)	(187)	+4%
EBIT	58	70	-18%
EBITDA	77	91	-15%
Net profit / (loss)	40	57	-30%
Gross profit Margin	53.1%	48.4%	+4.7%
EBIT Margin	12.1%	13.2%	-1.0%
EBITDA Margin	16.3%	17.1%	-0.8%
Net Profit Margin	8.4%	10.7%	-2.3%

#### **Net Profit Development (1Q24)**



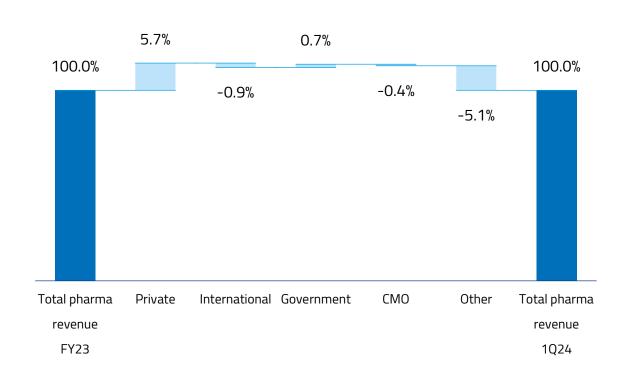


### Private and Government Channels – The Key Contributors to Pharma<sup>1</sup> Revenue Revenue: pharma revenue<sup>1</sup> by channel



#### **Revenue by Channel Development<sup>2</sup>**

(SAR mn)



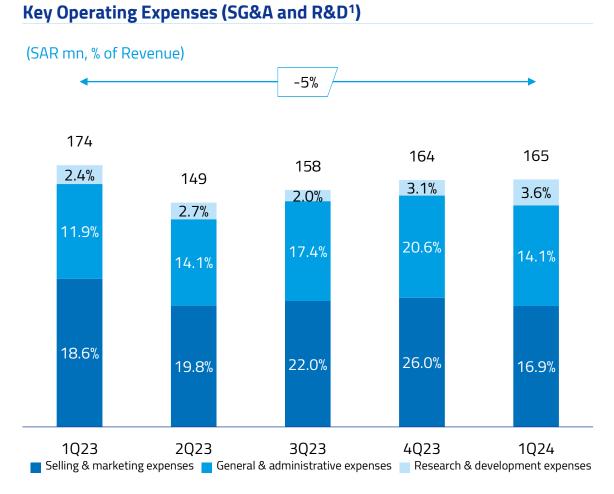


Source: Company financials, Management calculations

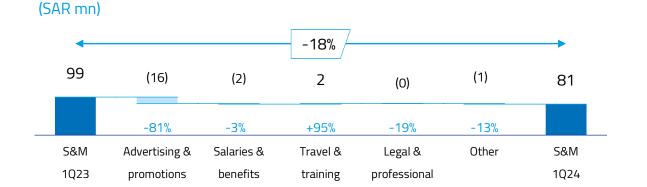
<sup>1</sup> Non-IFRS measure. Pharma revenue excludes other types of revenue such as revenue from hospital business, etc. Pharma revenue represents 87.5% of Total revenue in 1Q24 (83.4% in FY23). <sup>2</sup> Based on Pharma revenue.

## Decrease in Key Operating Expenses in 1Q24

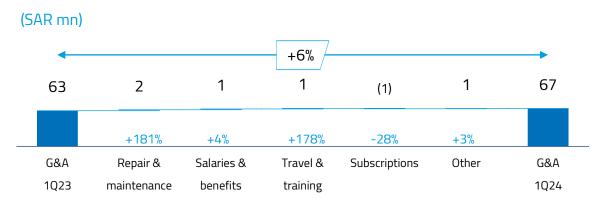
Key operating costs trends



#### Selling and Marketing Expenses Development



#### **General and Administrative Expenses Development**





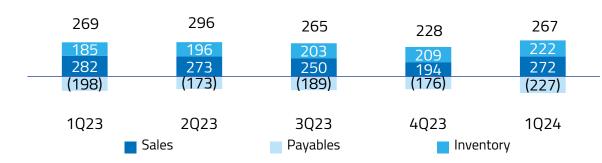
### Balance Sheet Remained Solid in 1Q24, Strong Cash Position Balance sheet trends

#### **Balance Sheet Highlights**

SAR mn	1Q 2024	4Q 2023	Δ%
Total Non-Current Assets	2,044	2,049	-0%
Total Current Assets	2,295	1,953	+17%
Total Assets	4,356	4,024	+8%
Total Equity	1,713	1,668	+3%
Total Non-Current Liabilities	938	951	-1%
Total Current Liabilities	1,702	1,400	+22%
Total Liabilities	2,643	2,356	+12%

#### Cash Conversion Cycle Trends<sup>1</sup>

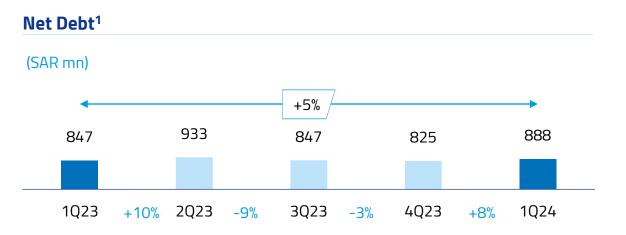
#### (Days outstanding)





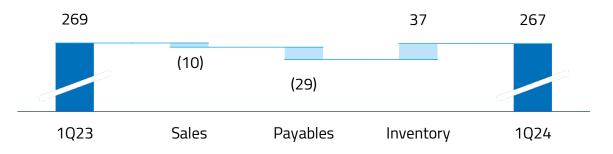
#### Source: Company financials

<sup>1</sup> Long-term loans and borrowings + Short-term loans and borrowings - Cash and cash equivalents - Time deposits <sup>2</sup> Trailing for the previous 12 months



#### Cash Conversion Cycle Dynamics<sup>2</sup>

#### (Days outstanding)

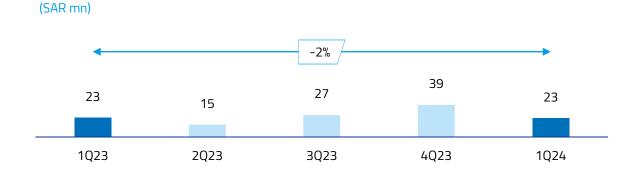


## Cash Flow Influenced by Seasonal Trends, Working Capital and Capex Cash flow trends in 1Q24

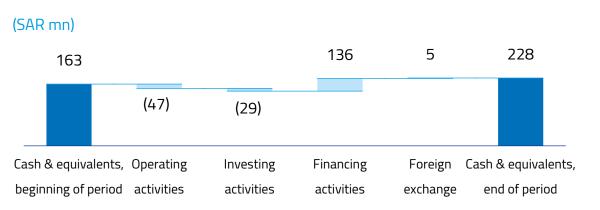
#### **Cash Flow Highlights**

SAR mn	1Q2024	1Q2023	Δ%
Profit before zakat, tax, disc. ops	47	66	-29%
Net cash, operating activities	(47)	(152)	-69%
Net cash, investing activities	(29)	(53)	-45%
Net cash, financing activities	136	166	-18%
Net changes in cash	60	(40)	NA

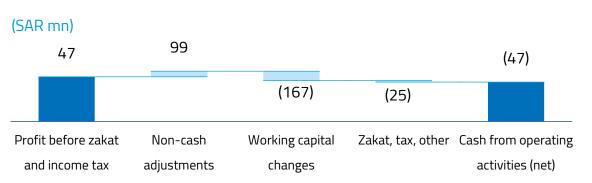
#### Capital Expenditure<sup>1</sup>, Net



#### Cash Flow Dynamics<sup>2</sup> (1Q24)



#### Net Cash From Operating Activities Dynamics (1Q24)





Source: Company financials

<sup>1</sup> Net changes in property, plant, equipment, assets under construction and right of use assets. <sup>2</sup> Cash & equivalents includes cash from discontinued operations where applicable.

## The Transformation to Continue Paying Off in 2024 2024 guidance

#### **Expected Developments in 2024**

Indicator	FY23 Actual	1Q24 Actual	FY24 Expectations (vs FY23)
Revenue	1,653 SAR mn (+16% YoY)	475 SAR mn (-11% YoY)	Increase by 13-15%
Gross Profit Margin	42.8%	53.1%	Increase enabled by further focus on efficiency and profitability
Selling & Marketing Cost Ratio <sup>1</sup>	21.1%	16.9%	Decrease driven by top-line growth and cost control
General & Administrative Cost Ratio <sup>1</sup>	15.4%	14.1%	Stable driven by further investments in IT
Research & Development Cost Ratio <sup>1</sup>	3.2% <sup>2</sup>	3.6%	Increase up to 3.4% (pre-capitalization)
EBITDA Margin	10.2%	16.3%	Improvement to 12.5-13.5%



## Q&A Session





### Contacts

#### Institutional Investor Contact

Ghida Obeid Head of Investor Relations ghida.obeid@spimaco.sa

#### Investor Relations Website

https://ir.spimaco.com.sa/





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